# Integrated Safety and Security Management (ISSM)

# John Blair Woods Manager, Program Analysis and Evaluation Safeguards, Security, & Emergency Services B&W Y-12

#### **DISCLAIMER**

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#### John Blair Woods biography

- Currently Manager, Program Analysis and Evaluation, Safeguards, Security & Emergency Services at Y-12 National Security Complex
- B.A. in Foreign Service and International Politics and an M.A. in International Relations from The Pennsylvania State University
- Commissioned a Second Lieutenant of Armor in the Regular Army in June 1971 as a distinguished military graduate
- Retired from active duty in July 1991
- Began a second career at Y-12 as a security specialist and has since served in varied managerial positions

#### Why ISSM at Y-12?

- Safety and security events and incidents
- ISSM = Integrated Safety Management (ISM) core functions and principles
- New security technology deployment after 9/11
- Emphasis on safety and security together
- B&W Y-12 senior management objective for effective performance
- Major initiatives began in 2005

## Senior management commitment (2005–present)

- Structured and disciplined process
- B&W Y-12 senior management key to reach milestone
  - provided direction and support
- Six Sigma team with senior experienced team participation
  - senior management champion
  - Engineering
  - safety disciplines
  - Production
  - Safeguards and Security (S&S)

#### **Approach**

- Establish common understanding and communication among team
- Identify
  - existing safety and security commonalities
  - program and process gaps
  - required integrated change controls
- Develop and issue implementation plan/milestones
  - site
  - S&S
  - education and training

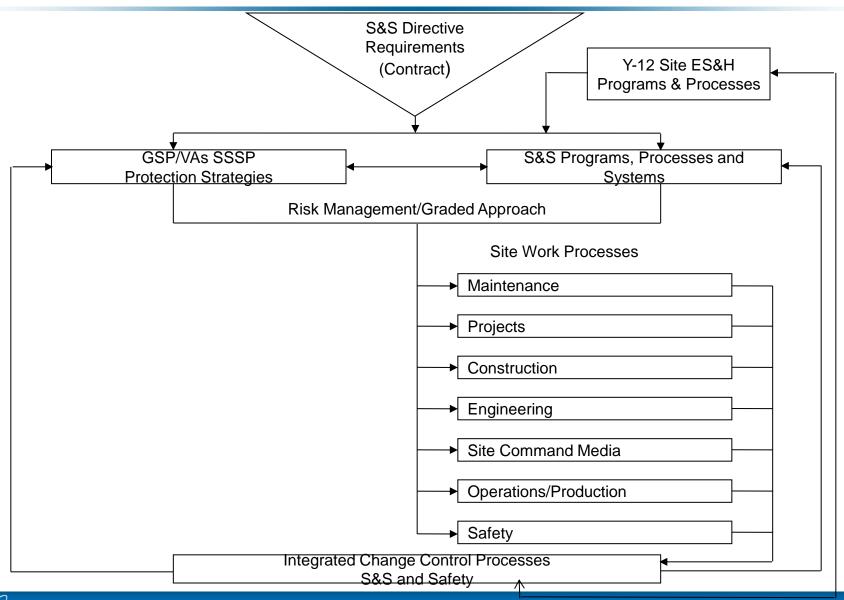
#### Management mechanisms/communication

- S&S and Production team to work issues
- Site- and facility-specific operational safety boards (OSBs)
- S&S Integrated Management Planning and Prioritization Team (IMPPT)
- S&S Operations Center (SSOC)
- Security area owners

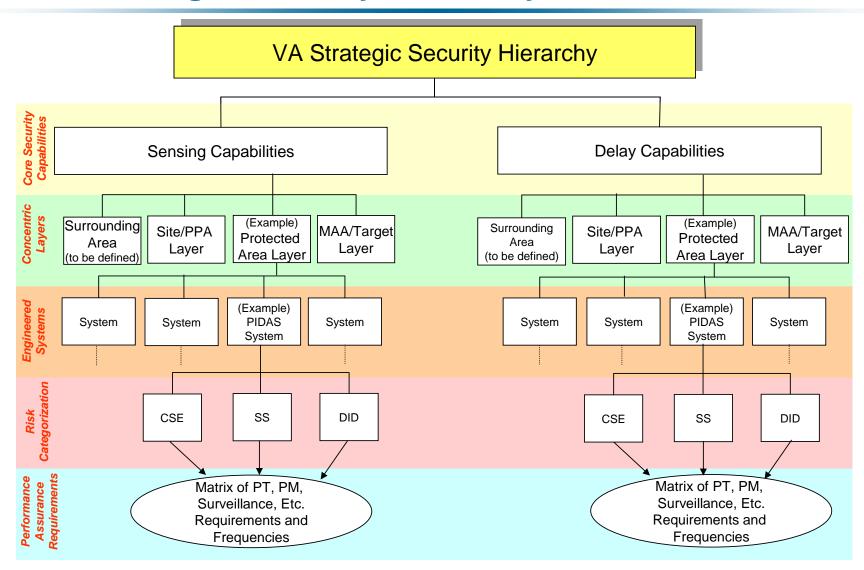
### Safety and security commonalities

	SAFETY	SECURITY
DESIGN BASIS	postulated accident scenarios	Graded Security Protection (GSP) policy
ANALYSIS	accident analyses	vulnerability assessments and options analyses
REQUIREMENTS DOCUMENTATION & OUTPUTS	<ul> <li>site-wide SAR         <ul> <li>plant-wide safety SSCs &amp; features</li> </ul> </li> <li>facility BIOs or SARs         <ul> <li>facility-specific safety class &amp; safety-significant systems, etc.</li> </ul> </li> <li>technical safety requirements (TSRs)</li> </ul>	<ul> <li>SSSP         <ul> <li>credited plant-wide systems and equipment</li> </ul> </li> <li>security plans         <ul> <li>credited facility-specific security design features</li> </ul> </li> <li>predetermined compensatory measures</li> </ul>
CHANGE IMPACT EVALUATIONS	<ul> <li>USQD process</li> <li>integration of screenings and USQDs with "trigger" work control procedures.</li> <li>NNSA approval thresholds</li> </ul>	<ul> <li>security checklist for certified security areas</li> <li>integration of screenings with "trigger" work</li> <li>control procedures</li> <li>NNSA approval thresholds</li> </ul>
ANNUAL UPDATES	DCNs used to incorporate approved changes for annual updates	DCNs used to incorporate approved changes for annual updates

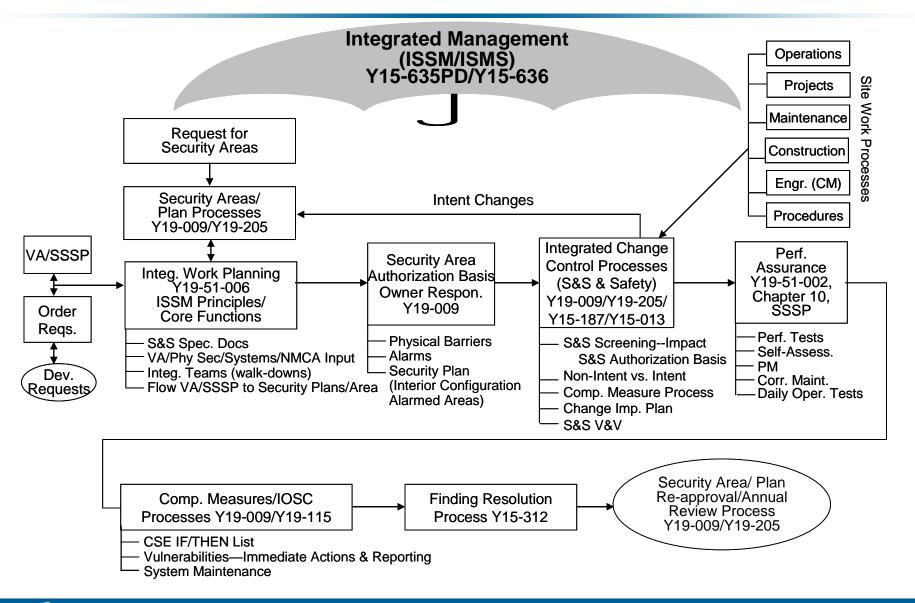
#### **ISSM/ISMS** integrated model



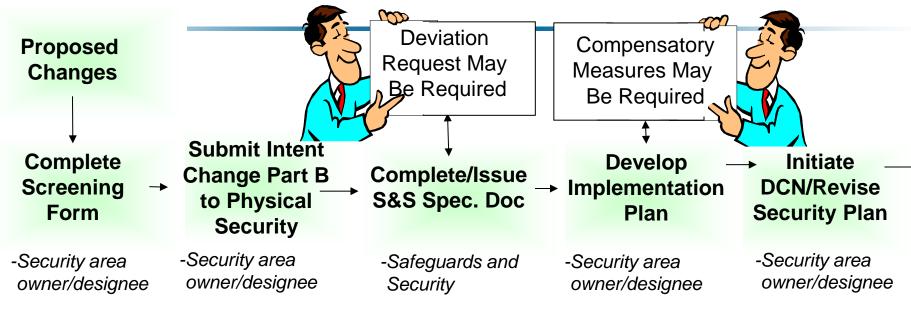
#### **VA** strategic security hierarchy

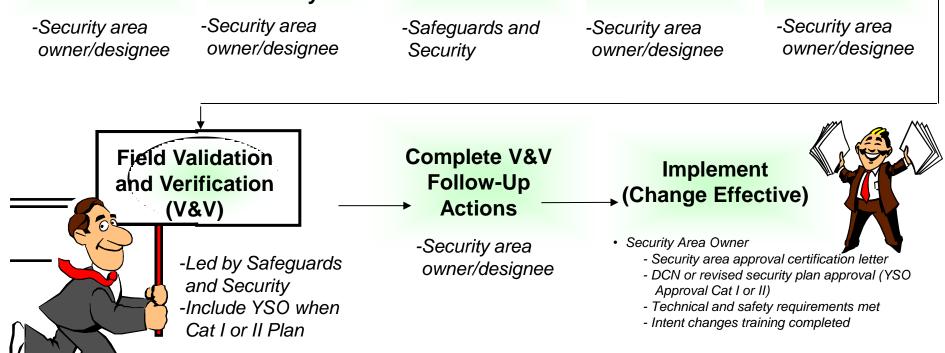


#### Y-12 SS&ES Performance Assurance

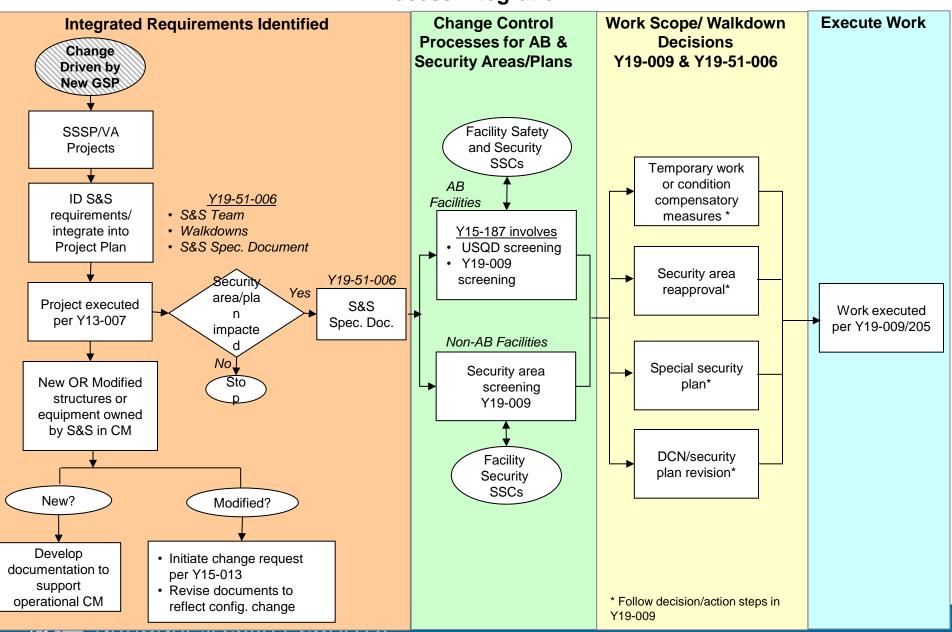


#### **Major Change Control Process Steps**



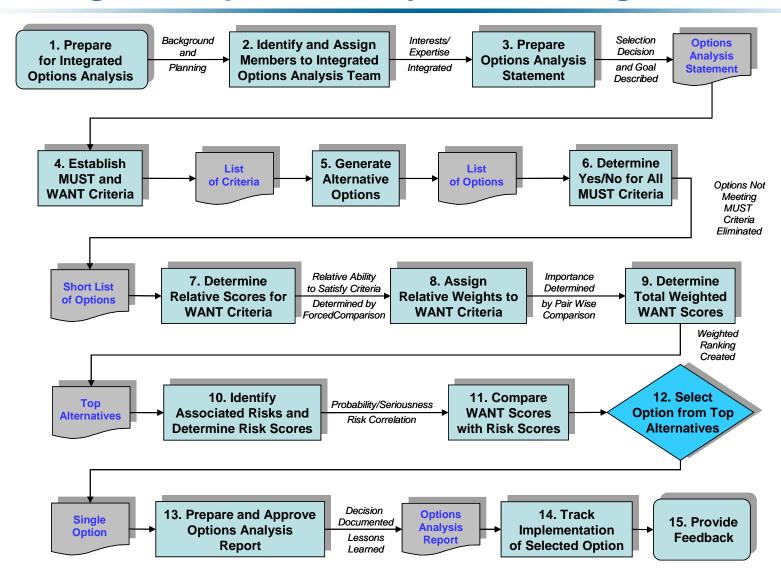


## Design Basis Threat CM/Security Areas/Security Plans Process Integration

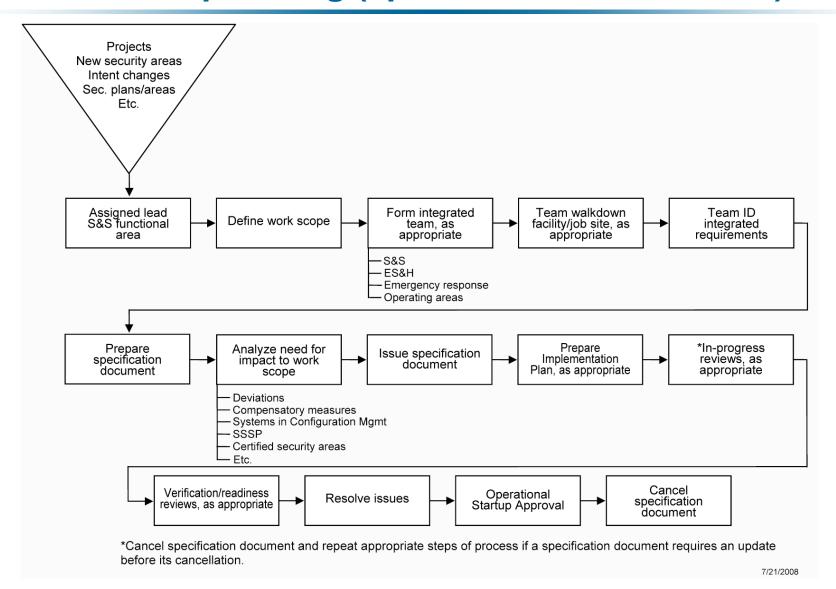


## **Backup slides**

#### Integrated options analysis flow diagram

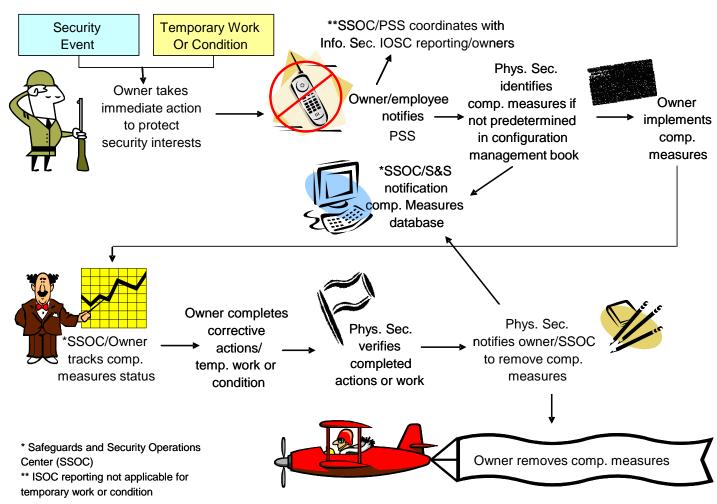


#### S&S work planning (specifications document)

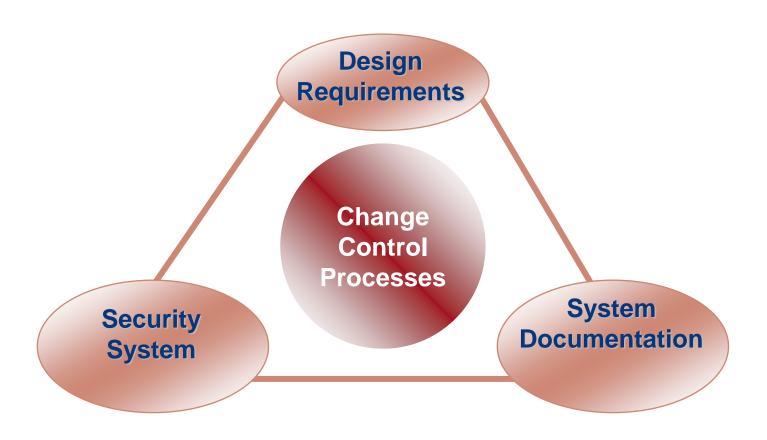


#### Immediate actions/compensatory measures

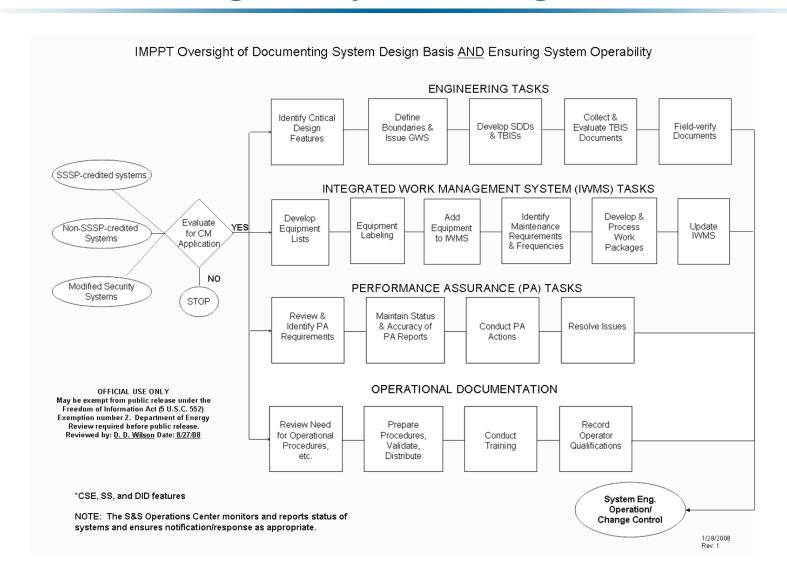
#### Security Event or Temporary Work or Condition Immediate Actions/Compensatory Measures



#### **Configuration management goals**



#### IMPPT oversight of system design basis



#### Security project flow diagram

